Folded Wings

Jewel Dunn, wife of CMS Everett Dunn - October 20, 2000

Feature Article

The 4th Airborne Command & Control Squadron

by Greg Ogletree, SAC ACCA Historian

Strategic Air Command’s largest airborne command and control squadron (ACCS) was 4th ACCS, constituted as such on 12 March 1970 and activated (along with 2d ACCS and 3d ACCS) on April Fool’s Day, 1970, by HQ SAC Special Order G-47, dated 17 March 1970. This order established the new squadron’s location at Ellsworth AFB, South Dakota, and assigned the unit to the 28th Bomb Wing (Heavy), also at Ellsworth. Operationally though, little changed at Ellsworth. In order to better understand why, it’s helpful to back up a few years.

Several events, covering a period of about 4 years, led to the formation of the 4th ACCS. The first of these events occurred in 1965-66 with the assignment of EC-135 aircraft, flight crews, and radio operators to Ellsworth, and in 1967 also to Minot AFB, North Dakota. These crews and their aircraft operated out of the 28th Air Refueling Squadron (AREFS) at Ellsworth and the 906th AREFS at Minot and were components of SAC’s Post Attack Command Control System (PACCS). In May 1967, the Airborne Launch Control System (ALCS) was fielded, providing a
survivable airborne launch capability for the Minuteman ICBM force. The ALCS weapon system was installed aboard most of the EC-135 aircraft, including those both at Ellsworth and Minot, making them Airborne Launch Control Centers (ALCCs). The ALCS crews at Ellsworth were assigned to the 67th Strategic Missile Squadron (SMS) and the ALCS crews at Minot were assigned to the 741st SMS. Early in 1970, the crews and aircraft from the West Auxiliary Command Post (WAUXCP), which had been located at March AFB, California, moved to Ellsworth along with the PACCS and ALCS personnel and equipment from Minot. This was the final event that culminated in the formation of a new squadron, the 4th ACCS. Thus, the Ellsworth ACCS gathered aircraft from three flying squadrons and aircrews from five different wings into one large squadron with a multifaceted mission.

Until its consolidation, the squadron had a rather undistinguished lineage, reaching back to World War II. Originally constituted as the 4th Air Corps Ferrying Squadron on 18 February 1942, it was activated for the first time on 8 April. The unit, based at New Castle AAB in Delaware, ferried a variety of fighter and bomber aircraft, plus non-combat types, to locations in Alaska, Africa, and Europe. On 12 May 1943, "Air Corps" was officially removed from the squadron's designation. The following year, on March 31st, the unit was disbanded. That would have been the squadron's only official predecessor were it not for some complicated and confusing "lineage and honors" trickery that resulted in its being reconstituted, and on 19 September 1985, consolidated with the following units: 4th Liaison Squadron (constituted 4th Liaison Flight on 27 Sep 49, activated 27 Oct 49, redesignated 4th Liaison Squadron on 15 Jul 52, inactivated 22 Jul 52, activated 22 Jul 52, inactivated 8 Mar 54); 4th Special Operations Squadron (constituted 4th Air Commando Squadron [Fire Support] and activated on 2 Aug 65, organized 8 Aug 65, redesignated 4th Special Operations Squadron on 1 Aug 68, inactivated 15 Dec 69); and the 4th Airborne Command and Control Squadron (dates previously given). The consolidated squadron, now replete with venerable combat honors attached to its guidon, retained its 4th ACCS designation. Okay, enough of all this lineage gobbledegook; let's get to the era that some of us fondly remember and all want to read about.

The newly formed 4th ACCS faced a complex mission with many important responsibilities.

Equipped with about a dozen A, C, G, and in its later years, L models of the EC-135 aircraft, the squadron operated the whole western leg of the PACCS, supplying half of the platforms that comprised the system. In so doing, it maintained a survivable command/control/communications link between the SAC Airborne Command Post (ABNCP), a host of bomb wings, and five of the Air Force's six ballistic missile wings, ensuring connectivity with 85 percent of an entire leg of our country's strategic Triad. To minimize flight time to the Montana and North Dakota ICBM complexes, as well as to maximize on-station time, two ALCC aircraft (ALCC-2 and ALCC-3) were always forward deployed to Minot AFB, where their crews performed alert duty alongside the B-52 crews. These were in addition to the two alert aircraft posted at Ellsworth: an ALCC (ALCC-1) to cover both Ellsworth and F.E. Warren AFBs, and the WAUXCP. This latter platform provided an airborne auxiliary command post and a communications link for Fifteenth Air Force and SAC, and supported the SAC underground and airborne command posts. Occasionally, the 4th ACCS actually performed ABNCP missions in lieu of the 2d ACCS. Sometimes this was due to bad weather at Offutt AFB, and other times it was to certify the unit's ability to perform this tertiary mission. Records indicate that "Looking Glass" missions eventually became almost routine for the 4th ACCS, with the squadron sometimes logging over 100 sorties a year performing this critical mission.

To effectively accomplish such a diversified mission, the new squadron was quickly organized into three branches. The Flight Operations Branch (DOF) provided the survivable airborne platform (i.e., aircraft) essential to every aspect of the mission. The Battle Staff Branch (DOC) provided complete battle staff support for the WAUXCP along with communications support for the squadron. The ALCS Branch (DOA) provided the airborne launch capability for the ICBM force. In 1973, the communications specialists moved from the Battle Staff Branch to a newly formed Communications Branch. On 1 July 1976, the Communications Branch was administratively transferred from the 4th ACCS (and SAC) to the 2148th Communications Squadron, Air Force Communications Service (later, Command); however, they remained a functional branch of the 4th ACCS (SCK). Around 1990, the 2148th was redesignated from a squadron to a group. Its personnel not only operated airborne communications equipment, but their officers also
performed battle staff duties and were certified operators of the ALCS.

In its heyday, the 4th ACCS occupied a unique position within the US Air Force. First, with over 225 officers and enlisted personnel, it was one of the service's largest tactical squadrons. Second, virtually all of the personnel assigned to the unit were "hand-picked" by Headquarters SAC. Third, 4th ACCS was one of the very few tactical squadrons that contained a formal Air Force school--ALCS Operational Readiness Training (ORT)--with the squadron commander serving as the school's commandant. Fourth, the EC-135 aircraft flown by the squadron were unique in that they were both tanker and receiver capable. This required all aircrews to be both tanker and receiver qualified. Fifth, as you've already read, any one of the ALCC aircraft assigned to the unit had the capability of launching all 1,000 of our nation's ICBMs, and the C-models could also configure and launch those missiles equipped with the Emergency Rocket Communications System (ERCS), whose purpose was to broadcast globally the emergency war order messages of the National Command Authority--the so-called "go code." This was an awesome responsibility for a single squadron perched on a lonely plateau in western South Dakota!

In addition to its alert commitments, the squadron also flew many different types of test and training missions. Typical missions flown during a month might include: Higher HQ PACCS exercises, Trailing Wire Antenna (TWA) missions, communications training exercises, Combat Crew Training Missions (CCTMs), Simulated Electronic Launch-Minuteman (SELM) and -Peacekeeper (SELP) tests, Hill Engineering Test Facility (HETF) missions, and occasionally an operational test launch (Glory Trip) of a missile from Vandenberg AFB, California. No doubt, many stories could be told about exciting times and events that were experienced while preparing for, performing, or recovering from some of these missions--not to mention actual alerts. And there have to be some good "war stories" about the squadron's 7-month relocation from the "Banana Belt" to the "Northern Tier" while Ellsworth's runway was being renovated in 1986! But the anecdotes will have to wait for another time as they are not within the scope of this necessarily concise history. Sorry folks!

The story of the squadron's emblem is a long and complicated affair. Believe it or not, the familiar insignia emblazoned with the SAC shield (also used by the 2d and 3d ACCS) was never officially approved for this squadron. Not long after the orders were cut that created the three ACCS units, the commanders of each (who all knew each other) agreed on an emblem of common design for all three squadrons, differing only in the unit designated on the tab beneath each disk. For reasons that aren't all that clear, none of the units submitted their emblem to the Air Force for approval (or if they did, there is no surviving record of it). When the 4th ACCS turned the lights out for the last time in 1992, they were still wearing a patch that, although worn for 22 years, had never been officially approved. Nevertheless, since the emblem had been worn for all that time by squadron personnel, used in briefings, and displayed on the building as well as unit publications, there can be no question that its use was officially sanctioned and it was considered to be the official unit insignia; in fact, most believed it WAS the official insignia! Even so, technically, the only officially approved emblem for the 4th ACCS was the one inherited from the 4th Liaison Squadron. That emblem, approved 29 September 1953, consisted of a disk displaying a beaver riding an eggbeater--an emblem that, if it ever existed in patch form at all, was certainly never worn by members of the 4th ACCS. Nevertheless, since it was the only insignia officially approved for the squadron, it would be inappropriate not to include the official particulars, to wit: "DESCRIPTION: On a light blue disc with a black border, a caricatured beaver, in natural colors, riding an instrument of flight, silver with black handles. SIGNIFICANCE: The beaver, a symbol of a diligent worker, riding a caricatured instrument of flight, represents the mission of the 4th Liaison Squadron." The final sentence of the Lineage and Honors History, dated 10 Oct 1985, almost encourages the squadron to "fix" this by stating: "If the 4th AC&CS desires to replace this emblem with one more appropriate to the consolidated squadron, it may do so in accordance with AFR 900-3." That few, if any, ever actually read unit L&H histories is supported by the fact that this challenge was ignored until the very end, and then forgotten along with everything else that was packed up and shipped off to the Air Force archives.

After all is said and done, clearly the 4th ACCS had a pivotal role in the defense of this nation. The capabilities it provided ensured a potent retaliatory force would strike back if ever our country were attacked. Indeed, the Cold War was its raison d'être,
and when the Berlin Wall crumbled in late 1989, rumors about the squadron's uncertain future began to percolate and circulate. Its inevitable demise was officially announced little more than a year later, and in August 1991 the squadron discontinued deploying aircraft to Minot. The WAUXCP and all ALCC aircraft ceased 24-hour alert operations shortly after President Bush took our entire nuclear bomber force and nearly half our ICBM force off strategic alert on September 27th. The squadron continued flying training missions and maintained the capability to generate sorties to alert status, but morale sagged as "the edge" that comes from round-the-clock alert readiness was lost and people were scrambling for their next job. The end came on 30 September 1992. During the squadron's final year, special patches and T-shirts with a belly-up ("Tango-Uniform") EC-135 were sold to commemorate the unit's closing, and the wording on the emblem (designed by the author) told the story: "4 ACCS - Victims of the Cold War Victory - Rest in Peace."

When the squadron furled its guidon for the final time, with it were displayed: one service streamer (American Theater, WW II); ten campaign streamers (all earned in the Vietnam theater); and more than a dozen decoration streamers, as follows: Presidential Unit Citation (PUC), Southeast Asia, 8 Mar 1966 - 7 Mar 1967; PUC, Southeast Asia, 21 Jun 1968 - 30 Jun 1969; three AF Outstanding Unit Awards (AFOUAs) with Combat "V" Device (1 Nov 1965 - 9 Mar 1966, 16 Jun 1967 - 15 Jun 1968, 16 Jun 1968 - 20 Jun 1968); at least six \(^1\) AFOUAs (9 Jun 1972 - 10 Jul 1972, 1 Jul 1976 - 30 Jun 1978, 1 Jul 1978 - 30 Jun 1980, 1 Jul 1981 - 30 Jun 1983, 1 Jul 1988 - 3 Jun 1990, 1 Jul 1990 - 29 May 1992); and the Republic of Vietnam Gallantry Cross with Palm (1 Apr 1966 - 15 Dec 1969, 1 Jan 1968 - 30 Aug 1968). These ribbons signified a long and distinguished career, but only the squadron's unofficial SAC-emblazoned emblem lives on, with only slight modification, as the proud insignia of our association, the SAC ACCA.

A marker with a bronze plaque was located at the southwest corner of the squadron headquarters building, memorializing the lives lost in an aircraft accident that occurred in the unit's earlier years. Liberty does indeed come at a cost; freedom is never free. May those souls, too, rest in peace.

\(^1\) One or more AFOUAs may have been awarded during the period between 30 June 1983 and 1 July 1988, but this could not be confirmed prior to this article's deadline.

HELP! I intend to publish a list of the squadron's commanders and their dates of command, and perhaps the branch chiefs too, in the next issue of our newsletter; however, I've been unable to locate the names of those who commanded the unit after 1980. If you have knowledge of subsequent commanders and their respective dates, I would very much appreciate your sharing it with me. Or, if you have any published materials that might shed light on this, please forward them to me. (Change of Command brochures frequently contain such information.) Please send to: Greg Ogletree, SAC/ACCA Historian, 305-A South G St, Lompoc CA 93436-7203.

Thanks!


Please take note of the fine art on the outside cover of this newsletter. The illustrations are actual size, the older, larger 4 ACCS patch was previously illustrated in Volume 5, No. 2, also actual size. The work is courtesy of Greg Ogletree, SAC ACCA Historian. -- SL, Secretary

**Reunion 2000**

Reunion 2000, in Montgomery is now a part of our history. The first thing out of the chocks, is a hearty congratulation to Jim and Carol Spence for the fine work they did in setting up and coordinating this reunion. Continuous changes in the points of contact, lack of information flow in some of the businesses with which he had to deal, and the weather made it a truly challenging affair. Even the
depth of the river and time of the year were important factors with regard to the riverboat cruise and BBQ. The Chamber of Commerce had promised help with the registration, but had a change of personnel and backed out at the last minute. Jim & Carol "improvised, adapted and overcame" all of those obstacles. They continued their steady, low key guidance of the process throughout the reunion to make sure that each and every segment went well. A tremendous amount of hard work on their part was brought to bear to bring this entire event to a successful conclusion. Thank you both for this great experience.

Sandy Kemp got everyone registered for at the reunion with the able assistance of Charlie Jones and Harry Mullen. Additional volunteers provided assistance and accomplished the mission of assembling and bagging the tourist materials that Jim had acquired to enhance our awareness of what sights were beckoning our attention and available to visit in Montgomery.

For those of you who haven't been there, Montgomery is a beautiful city and there is so much to see within a relatively small radius of our headquarters at the Embassy Suites. Just a very small sample includes; The Civil Rights Memorial that was designed by Maya Lin [who designed the Viet Nam Memorial], Alabama Department of Archives & History, First Confederate White House, Shakespeare Festival grounds, and the State Capitol to name just a few. The reunion atmosphere had a comfort level and easefulness about it that made these side trips easy to do and enjoy.

Just across the street from the Embassy Suites is the old Railroad station, which is in the process of being renovated. According to the Chamber of Commerce representative at the site, much of the internal renovation was to have been completed by the end of October. Once the renovation was complete a large scale USAF display was scheduled to be located there, but I digress.

We visited Maxwell AFB and the Gunter annex in two groups on separate days. At Maxwell we received an informative and interesting brief by Col. Green and two of his staff. An outline view of the career educational track for Air Force Officers and Enlisted men and women of today was presented in a most professional manner. After the brief we adjourned to the Officer's Club for lunch. Upon completing lunch we again boarded the bus for the trip to the Gunter Annex and the Air Force Enlisted Heritage Research Institute.

Let me describe the Institute with the following quote taken direct from the web page (http://www.au.af.mil/au/cepme/heritage/homepage.htm); "The Air Force Enlisted Heritage Research Institute is dedicated to preserving the rich and dramatic heritage and tradition of the enlisted corps of the U.S. Air Force and U.S. Army Aeronautical Division, Air Service, Air Corps and Air Forces in the development of air power to defend the United States.”

The Institute began with a building scheduled for demolition. The outstanding self-help effort on the part of enlisted personnel resulted in a museum dedicated to the accomplishments of enlisted personnel commencing with the balloonists of the civil war. The building is jam packed with memorabilia that should bring a great deal of pride and reflection to anyone, but most of all to former, present and future Air Force personnel. A recent renovation to the outside of the building has produced an appropriate tribute. This is an absolute "must see" on the list for any visit to the area.

We had three casual evening gatherings with plenty of food and adult beverages. Two of these casual affairs were held at the hotel. This relaxed setting provided an easy atmosphere to renew old friendships and form new ones. Also, for the first time the Association was able to pay the cost of one of those meals out of the Treasury, vice adding it to the cost of the reunion package.

The third casual affair was an evening cruise on the river with self-assembled BBQ sandwiches and accouterments provided on the first deck. The first deck was enclosed and out of the breeze. The second deck featured musical accompaniment and snappy repartee. A visit to the pilothouse for a quiet talk with the captain was also most rewarding and informative. The captain shared his knowledge of the river in such a relaxed way that one had the feeling they had known him a long time. On either deck there was space at the rail to enjoy the view along the river and to visit quietly with others. The boat follows the quiet, smooth, winding river on a meandering course. A few houses are visible along the river, but mostly it is without light except for the ambient. A truly enjoyable evening.
The business meeting was convened on Saturday morning. It was well attended and much articulated discussion took place. The new officers were elected and the composition of the Board of Directors was defined. A membership committee was formed with the hope of exploring new ways of building our membership base. There was discussion about our future and our membership. In addition to the discussion about broadening our membership base there was debate about the need for officers of the association to have email access. An interesting blend of history and the modern age in which we live. A copy of the minutes of the meeting is included in this mailing.

After the business meeting several of us decided to visit Old Alabama Town. At first we were going to walk, but just as we were getting ready to depart the hotel offered to provide a van and driver. The driver didn't know the route any better than we did so we received a bonus sightseeing tour through the area, eventually arriving at our chosen destination. Old Alabama Town consists of approximately two blocks of space where "typical" buildings from old Alabama have been sited. These buildings have been brought from other geographic locations around the Montgomery area and have been situated there. There are displays set up in various buildings to depict life in early Alabama. There are old homes, a pharmaceutical (drug) store, schoolhouse, church, a complete cotton gin, a print shop, and a wood carving shop with display.

The banquet was convened on Saturday night and was well attended also. It included a fine repast. The meat was cooked to perfection (for me anyway), the setting was well done and it was again a great evening to be among the membership. Our new President spoke to us and gave us some insight into the course that he would like to chart for his tenure. Fred & Sandy Kemp were presented one of those magnificent models of the EC-135 for the work they have done for the Association. Hugh Kleinhenz won the drawing for the other one. The drawings continued for several other prizes that had been acquired on behalf of the organization.

Several of you have asked about the SAC Museum and the model of the EC-135 that you have saw at the Looking Glass farewell and at Reunion 2000.

I checked the Internet site ... the mailing address follows at the top of the next column.

SAC Museum
PO Box 8343
Omaha, NE 68108-0343
1-800-358-5029
Web site URL: sacmuseum.org

Were you there...
Reunion 2000 Attendees
Bostick, Jim & Mary Ann
Bryant, Carl & Bea (New President)
Buch, Len & Jan
Cabeen, Rick
Cahill, MSGt Shelly
Cobb, Tom
Cooley, Dave & Maureen
Cooper, Bob & Nadeane Fulcomer
Creek, Bud & Josie
Flanagan, Robert
Hartson, Elmer
Hill, Lincoln & Gloria (New Vice President)
Humphrey, Lee & Shirley
Jones, Charles
Kemp, Fred & Sandy (Treasurer)
Kleinhenz, Hugh & Pat
Kroskey, Jim & Betty
Lambert, James & Carla
Leazer, Steve & Mary (Secretary)
Marshall, Jim & Janelle
Maxson, Max & Nova
McClain, Donald & Faye (Vice President)
Morgan, Jack
Morris, James & Connie
Mullen, Harry
Nagle, John and Gyanna
O'Dell, George & Mary
w/Guest: Betty Ann Murray
Oshita, Miyuki & Kazuto
Orndorff, Ronald & Joyce Yeakle
Segrist, Duane & Shirley
w/Guest: Darleen Cramer
Shockley, Denizl
Spence, Jim & Carol (President)
w/Guests: 2
Starnes, Harold & Ann
Suggs, Jack - President Emeritus
Theurer, David
Walton, TSgt Amy
Wilson, Don & Jerry
Woods, David & Eileen
Womack, Mack & Evelyn
Woodward, Chuck & Pat
Yaroch, Alger & Barbara

From the President

I am pleased and, of course, apprehensive about the new job I have undertaken. I am very appreciative that we have a strong association without immediate financial concerns. This organization has had good management for many years, and I intend to carry on with good and steady management to ensure that we continue to have absolutely the best association anywhere. We are a group, which share a common experience, and at the reunions any new member will be assured to meet people he or she knew “way back when”. They will definitely not feel like an outsider.

There was great enthusiasm at the 2000 Reunion in Montgomery, Alabama. Thanks again to Jim and Carol Spence and Fred and Sandy Kemp for a job “well done”. Many of us knew that Montgomery would make a great location because of the abundance of history. After all, Montgomery is the cradle of civil rights with many monuments reflecting the rich history of the South.

I have great expectations that future reunions will be just as great if we apply the steadfast determination in planning for these upcoming events! Everyone, keep up the good work!

Carl E. Bryant
President

Treasureor

I want to take this opportunity to add a special thanks to Charlie Jones and Harry Mullen for all of their help at the reservation/check-in desk. Also, thanks to the Association for the beautiful EC model, I really appreciate the thought.

If you did not get a membership pin in the mail, it was only sent (free) to members on the 2000 and beyond membership roster. If your dues are being paid for 2000, your pin will be sent as soon as the dues are received.

From the Secretary

For me, this reunion was my second. Mary and I took the opportunity to visit the Civil Rights Memorial. What an awesome design and lasting tribute to the struggle. The Alabama Department of Archives & History is worth the trip too; it features many displays of Alabama history.

I discovered during one of my morning walks that the rain can suddenly arrive. I was about eight blocks from the hotel when the sky opened and a vigorous rain fell. So I did the same thing I do in the California desert when it rains... I got wet. That same day we visited the site of the Shakespeare Festival. It is absolutely awe-inspiring, perhaps more so in the rain.

My only regret is that there were several in attendance with whom I have corresponded via snail mail or email for much of this last year, but did not get to sit and talk with at the reunion. I’ll try to do better next time.

For those of you who attended the reunion... you will remember that Gloria Hill took some great photos with her digital camera. I have manipulated the brightness and contrast as well as converting them from color in order to make them copy better. I am not real happy with the result, but you have it now. Understand that the quality of the original photos is very good, and they look great on my computer, but repro is an inexact science.

Much discussion, some heated, has ensued for months regarding the publication of membership rosters to the general membership. The question concerns whether or not members want their names, or names & addresses published in such away. Some feel that no list should be published and provided to the general membership. Others feel it is great to provide a list of the names of members (without addresses). Still others feel that no lists should be provided without the specific authorization of the members. Please take the time to let us know your desires. The easiest way to do that would be to take the time to check the appropriate blocks on the membership/renewal form at the back of this newsletter. While you are at it you might want to consider taking care of your 2001 dues.

Now the bad news! Please look at the mailing label on this newsletter. The two characters in parenthesis after your name indicates the year to which your dues are paid. Dues for the year 2000 were due in April of this year, so if the characters are less than (00) we will be moving your name to the inactive list right after this mailing. We do not wish to do this, but current economic realities drive us in that direction. Please take the time to bring your dues current if they are delinquent.
1. MSgt Robert M. Stemock (Bob) who presently lives in Apopka, Florida wishes to contact members who may remember him. He flew "Looking Glass" while assigned to the 2ACCS. ABS Force Status from August, 1970 thru November 1975. Contact the ACCA Secretary if you are interested.

2. Miyuki Oshita wrote to tell me that a Mr. Robert F. Dorr who has a column in AF Times is looking to correspond with AF Radio Operators (current and former). He is interested in corresponding via email at robertfdorr@aol.com or via phone (703) 264-8950 to learn more about what radio operators did.

Messages
President Jim Spence called meeting to order at 0900.

The President went through a list of items that have been the topic of much on-line email discussion over the past six or seven months. Numerous of those topics were discussed at length.

Retention of the acronym, "SAC" in our logo. The consensus was that it should be left in place, however, there was also wide agreement that the broadness of our articles of incorporation allows for a much enhanced membership base to include; Scope Light, Blue Eagle, Silk Purse and the NEACP. Membership also includes not only those who flew the missions and the direct support personnel on the ground, but those who planned and supported the operations (Log, Intel, Plans, etc).

Reunion Dates. There was discussion of future dates and years in which reunions will be held. No major changes were adopted and reunions will continue to be held every two years unless future business meetings change that trend. The President added, as a side note, that future reunion dates might have to be adjusted based upon such things as tourist seasons in various geographic areas where the reunion might be scheduled. The implication being that they are not necessarily always in October.

Financial Audit. A motion was made, seconded and passed to authorize the Treasurer to have an independent audit performed every two years. This audit will be funded by the association, and will be completed as some point just before the reunion so that results can be provided at the reunion business meeting. This decision was instituted at the request of Fred Kemp, Treasurer.

Financial Report. The Treasurer made the following report on income and expenses;

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 26, 1998 balance after reunion</td>
<td>7362.16</td>
</tr>
<tr>
<td>Dues collected Oct 27, 1998 - Sep 18, 2000</td>
<td>5445.00</td>
</tr>
<tr>
<td>EC-135 Closure seed money returned by John Irwin</td>
<td>432.32</td>
</tr>
<tr>
<td>Members fees for current reunion</td>
<td>6351.00</td>
</tr>
<tr>
<td>Income from hat &amp; pin sales</td>
<td>66.40</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>19656.88</strong></td>
</tr>
<tr>
<td>Expenses paid Oct 27 1998 to Sep 19 2000</td>
<td>-3486.36</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>16170.52</strong></td>
</tr>
</tbody>
</table>

Remuneration of Treasurer and Secretary. There was discussion about paying the Secretary and Treasurer for the work they do. Both the Secretary and Treasurer feel that the complications this entails are not worth the effort due to the necessary tax filings and additional administrative work involved. Further discussion suggested that the Association pay the airfare and cost of lodging for these two officers at reunions. This was motivated due to the necessity of their presence at the reunion and the work performed on the behalf of the association in preparation as well as during the event. No decision was reached on this issue.
Board of Directors. It was decided that the Board of Directors shall consist of four (4), and that these would consist of the previous two Presidents and two previous Vice Presidents.

Membership Committee. By consensus, a Membership Committee was established for the Association. Duane Segrist was elected to serve in this capacity. TSgt Walton and MSgt Shelly Cahill volunteered to assist him in this effort.

It was also decided that TSgt Walton would be our representative to the SAC Museum. TSgt Walton is stationed at Offutt.

Donation of Funds. A motion was made, seconded, and passed to empower the Board of Directors to donate funds (as the Board sees fit) to the SAC Museum at any time the financial status of the association reaches $24,000.

Officers of the Association. The members decided that the following offices would be elective;

President
Vice President
Treasurer
Secretary
Membership Chairman

The position of Historian will continue to be an appointive position and is currently filled by Greg Ogletree.

Reunion Committee. Because of the multiple facets (financial, administrative, planning, etc.) of the reunion project it was decided that the Reunion Committee would consist of the following members.

Present Reunion Chairman
President
Vice President
Secretary
Treasurer
Immediate Past Reunion Chairman.

Email Requirement. Considerable discussion, both pro and con took place regarding a requirement for the officers to be email capable as a means of assuring that the officers are "in the loop" during the intervening period between reunions. Consensus was that this is a solid requirement.

Election of Officers. Nominations were made, lively discussion ensued, and the following officers were elected.

President: Carl Bryant
Vice President: Lincoln (Lee) Hill
Treasurer: Fred Kemp
Secretary: Steve Leazer

Next Reunion: Two geographic locations were discussed during the business meeting. Both Las Vegas and St. Louis were considered as desirable sites. Jim Bostick graciously offered to be the Reunion chairman if St. Louis was the selected site for reunion 2002*

The business meeting was closed at approximately 1100.

*Further discussion was held among the members and officers during the day regarding this topic. It was decided that the next SAC ACCA reunion will be held in St. Louis and the Jim Bostick will serve as the Reunion Chairman for Reunion 2002
Unofficial 4 ACCS Emblem

4 ACCS Inactivation Patch

SAC Airborne Command Control Assn.
Steve Leazer, Secretary
6141 Bagley Ave.
Twentynine Palms, CA 92277-2502

ADDRESS CORRECTION REQUESTED

Official 4 ACCS Emblem
APPLICATION FOR MEMBERSHIP

Mail to: SAC/ACCA, Fred Kemp, 133 W. Lutz Drive, Bunker Hill, IN 46914
Email: Fkemp8367@aol.com

Name ____________________ Last ____________________ First ____________________ Middle ____________________ Status ____________________ (Spouse’s Name) ____________________ (Active/Retired/Other)__________________________

Mailing Address ____________________________________________________________

Telephone ____________________ Spouse’s Name __________________________________
(XXX) XXX-XXXX

Affiliation(s) with SAC, PACCS, ACCS: [Organization - Duty (Dates)] Examples: [22nd ARS - IP (74-82)], [34ARS - BO (63-66)], [HQ SAC - ABS (59-71)], [2nd ACCS - In-flight Maint (59-72)], [55th SRW - Staff (72-73)], [4th ACCS - Crew Chief (74-75)], [AEO/40DIV (74-76)].

Dues/Fees Enclosed: Initial Entry Fee ($10.00) $ ________ Dues ($15.00) ________
New members include both initial fee and dues for the current calendar year

Signature: ____________________________________________ Date: ___________________

☐ I want my name published on ACCA lists to general membership.
☐ I want my address published on ACCA lists to general membership.

DUES PAYMENT - CALENDAR YEAR

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