

ASSOCIATION

**A HISTORY OF PACCS,
ACCS AND ALCS**

Part 3

Greg Ogletree
Association Historian

During the 1970s, plans were made to replace the EC-135C model aircraft with a modified Boeing 747, called the E-4. The aircraft, initially called the *Advanced Airborne Command Post*, was soon deemed appropriate for the National Emergency Airborne Command Post (**NEACP**, often referred to as **KNEECAP**). After the first E-4B entered the inventory (The first three aircraft were E-4As and were used strictly for **NEACP** missions.), both the **NEACP** and the **LOOKING GLASS** missions were combined aboard the aircraft on a trial basis. This first *Double* occurred on 4 March 1980 and was deemed a provisional success. The E-4B was equipped with the Airborne Launch Control System (**ALCS**) and the first ICBM launch conducted from this platform occurred on 1 April 1981 when the 2nd Airborne Command Control Squadron (2ACCS) crew, flying aboard the E-4B, launched a Minuteman missile from Vandenberg AFB as part of the Operational Test and Evaluation (OT&E) program. Although the **LOOKING GLASS** capability remained for a while, *Doubles* were infrequent and, eventually, the **ALCS** equipment was removed and the E-4B reverted solely to its **NEACP** role. (The **NEACP** was re-designated the National Airborne Operations Center --**NAOC**-- in 1994).

In June 1987, the first Common/Pacerlink-modified EC-135 was placed on alert. This aircraft has a completely renovated interior that is both more functional and more attractive. It contains the very latest communications equipment and

state-of-the-art **ALCS** components. The new Common **ALCS** weapon system introduces increased flexibility into the Single Integrated Operations Plan (SIOP) by providing airborne missile crews with the capability to remotely target and interrogate Peacekeeper missiles. Other capabilities are *common* to both the Minuteman and Peacekeeper weapon systems--hence its name.

On 24 July 1990, after 29 years of continuous airborne operations, the **LOOKING GLASS** completed its last continuous airborne alert sortie. General John T. Chain (CINCSAC) announced the implementation of a new modified alert concept. This new posture marked the beginning of random **LOOKING GLASS** flights on a regular basis, with the aircraft being on ground alert the remainder of the time. Although 24-hour airborne alert operations had ceased, the basic mission of **LOOKING GLASS** remained unchanged. It continued to act as an alternate command and control element for SAC forces.

(To be concluded in next issue.)

**DEPARTMENT OF THE
RED-FACED EDITOR**

Your editor apologizes for two *malfunctions* in the previous edition of this newsletter.

The listing of front-end flight crew members, who made flag rank and later served as AEO on **LOOKING GLASS**, did not include **Major General Lou Buckman**, who was among the original 34AREFS crew members flying the Glass. In 1978-79, he commanded the 42nd Air Division, Blytheville AFB, AR, and flew as AEO. He also appeared on the TV program, *Wings* on the Discovery Channel,

where he was interviewed during a segment covering SAC airborne command control operations.

The listing of squadrons, for which unit insignias are requested, did not list the 22AREFS, which was very much an integral unit in **PACCS/ACCS** activities.

**ACCA MEMBERSHIP FOR
SURVIVING SPOUSES**

The Association extends an *honorary* membership, with initial joining fee and all dues waived, to surviving spouses of deceased SAC/**PACCS/ACCS/ALCS** personnel. Please advise Jack Suggs (address below) of any who wish to be included in this category.

**REUNION IN OMAHA
2 OCTOBER 1996**

With our second reunion less than three months away, we want to reiterate that, among the purposes of the Association, as originally formed, were those of preserving the traditions and history of SAC/**PACCS/ACCS/ALCS** operations and of having periodic reunions for renewing old friendships and forming new ones. This, we hope to accomplish for a large number of you when we convene at the Omaha Marriott in October. A well rounded program of social, informative and business activities is planned, so, if you have not already sent in your reunion paperwork to Jack Suggs and, if applicable, your reservation forms to the Marriott Hotel, the time is now. Blank forms are included in this newsletter. Also enclosed is a form for the reunion *memory book* which is self-explanatory for ordering the book and for being included in it, whether attending the reunion or not.

ATTABOY DEPARTMENT

The following quote is extracted from a memo received by the Association:

"...Many thanks for thinking of me and for your invitation to the SAC PACCS/ACCS reunion. I admire you guys for what you did so well and, indeed, it was a principal element of deterrent strategy success. Whether or not we would have preempted, in the face of unequivocal intelligence that the USSR was preparing an immediate attack, will never be known. But, the threat of an airborne bomber alert, backed by a secure airborne control system, must surely have discouraged any thoughts about a first strike by the Soviets, which might have otherwise been attempted. ...I remember all Looking Glass and ACCS people as real professionals with a spirited pride in their work..."

/signed/ Bruce Holloway
(General Bruce K. Holloway,
USAF-Retired, CINCSAC
July 1968 - April 1972)

ASSOCIATION BUSINESS

MATTERS

Several matters require attention at the (hopefully) short, but very important, business meeting to be held at the Marriott, Saturday, 5 October 1996, 1000 hours. Decisions on the adoption of bylaws, on where to incorporate and the election of new officers should be made at that time. In order to give you the preliminaries, which should prepare us for a brief and meaningful meeting, here are the meat and bones of these issues:

Association Bylaws: Following are proposed bylaws, which have been loosely adapted from those recently put into effect by the 55th

Strategic Reconnaissance Wing Association. They are brief and concise and they fill the bill for incorporation in Florida.

Bylaws of the Strategic Air Command Airborne Command Control Association, Inc.

1. Bylaws:

1.1. The Bylaws are the rules by which the Strategic Air Command Airborne Command Control Association, Inc., (SAC/ACCA) will operate. The Bylaws prescribe how meetings are to be held, the powers and duties of the Board of Directors and the duties of the officers of the Corporation.

2. Membership Meetings:

2.1. Membership meetings shall be held at times determined by the Board of Directors, during reunions held approximately every 24 months, for the purpose of electing directors and transacting other business.

2.2. A quorum at the Membership meeting shall be those Members attending the meeting and entitled to cast votes.

2.3. The President or his/her designate shall chair the meeting. The order of business, as far as practical, shall be:

- A. Proof of notice of the meeting
- B. Reading and disposal of any minutes which require action
- C. Reports by Officers and/or Committees
- D. Election of Directors
- E. Unfinished business
- F. New business
- G. Adjournment

3. Directors:

3.1. Management of the affairs of the SAC/ACCA shall be performed by a Board of Directors of not less

than seven members.

3.2. Election of Directors shall be held at Membership business meetings.

3.3. The term of office of each Director shall extend until the next business meeting.

3.4. Immediately after their election, a meeting of the newly elected Board of Directors shall be held to elect, from its members, a President, Vice President, Secretary and Treasurer. Results of the election shall be announced to the Membership at the next group function of the reunion, normally the dinner on the final evening of the reunion.

3.5. Meetings of the Board may be held at such time and place as shall be determined by a majority of the Board. Notice of such meetings shall be given to each Director at least thirty days prior to the day selected for the meeting.

3.6. Special meetings of the Board may be called by the President and must be called by the Secretary at the request of three or more Directors, with the same provisions for notice as above.

3.7. A quorum at Directors meetings shall consist of a majority of the Board.

3.8. The President shall preside at Directors meetings, with the Vice President presiding in the absence of the President.

3.9. The Board shall provide for the publication of an Association Newsletter, at least three times per calendar year, if possible. It is desirable that the Editor of the Newsletter be a member of the Board.

4. Powers and Duties of the Association:

4.1. The powers and duties of the Association, existing under the

current Articles of Incorporation and these Bylaws, shall be exercised exclusively by the Board of Directors.

5. Officers:

5.1. The Executive Officers of the Association shall be the President, Vice President, Secretary and Treasurer, all of whom shall be Directors and who are elected under the provisions of Paragraph 3.4 above.

5.2. The Board may, from time to time, elect other such officers and may designate their powers and duties as the Board may deem necessary to conduct the affairs of the Association.

5.3. The President shall have all of the powers and duties usually vested in the office of President of an association, including but not limited to the power to appoint committees, as he/she shall deem appropriate, to assist in the conduct of affairs of the Association.

5.4. In the absence or disability of the President, the Vice President shall exercise the powers and perform the duties of the President. The Vice President shall assist the President generally and may exercise other such powers and perform such duties as shall be prescribed by the Board.

5.5. The Secretary shall keep minutes of all proceedings of Directors and Membership meetings, shall serve such notices as required by these Bylaws and shall maintain the records of the Association, except those of the Treasurer.

5.6. The Treasurer shall have custody of all property of the Association, including funds, securities and evidence of indebtedness. He/she shall keep the books of the Association in accordance with sound accounting

practices and shall perform all other duties normally incident to the office of Treasurer.

6. Amendments:

6.1. Notice of the subject matter of any proposed amendment to these Bylaws shall be included in the notice of the meeting at which such proposed amendment is to be considered.

6.2. An amendment may be proposed by any Member of the Association. The Board shall determine, by majority vote of the entire Board, if a proposed amendment shall be submitted to the Membership for approval. If presented to the Membership, the proposed amendment shall be adopted upon a majority vote of the Members, in good standing, present at the Membership meeting.

ELECTION OF OFFICERS

Your Steering Committee has put in a lot of time and effort (and we occasionally even put in a little thought) since the SAC/ACCA emerged as an idea in 1993. The Membership stands at about 275 of you who have made some type of definite commitment, such as paying initial entry fee and/or dues, plus spouses of deceased PACCS/ACCS personnel for whom dues and fees are waived. We had a successful reunion in 1994 and are anticipating another in 1996. But the time has come to infuse new blood, new ideas and new energy and enthusiasm. So look at the proposed Bylaws and see if you can serve as a member of the Board...the pay is not too great, but the satisfaction that you will receive is a pretty fair reward in itself. Let Jack Suggs know if you are available.

INCORPORATION AND TAX-EXEMPT STATUS

This just about boils down to either a do-it-yourself legal effort of questionable value or employing the services of an attorney with guaranteed results. Again, looking at the example of the 55SRW Association, their cost of incorporation in Florida was \$400.00 and the same attorney who did the job for them is available to us with the same price package. He is retired USAF...but says, that by Divine Providence, he escaped serving in SAC. But, other than that weakness in his background, he's a good head and will do a good job for us. We will ask you to vote on this in October after we get a complete and current assessment of Association finances.

ADDRESSES FOR CORRESPONDENCE

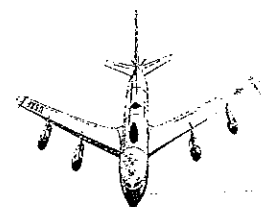
Please use the following addresses when corresponding with ACCA:

Membership, Address Changes, and Overall Association Management:

Jack W. Suggs
855 Crenshaw Loop North
Keizer, OR 97303
Phone 503-390-2435
E-Mail: jsuggs@wvi.com

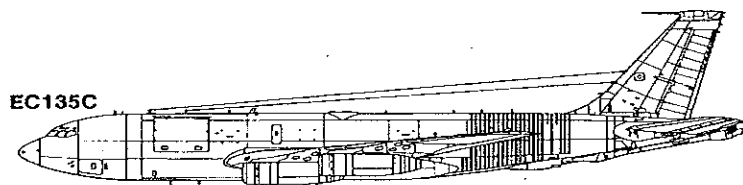
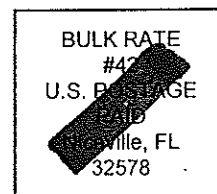
Newsletter:

Jack E. Gatewood
358 Sharon Drive
Niceville, FL 32578-1708
Phone 904-678-6464
E-Mail: jgatew@aol.com



**SAC AIRBORNE
COMMAND CONTROL ASSOCIATION**

JACK W. SUGGS, Colonel USAF-Retired
855 Crenshaw Loop NW
Keizer, OR 97303



1996 REUNION PROBABLES

The following list of members have indicated that they will probably attend the reunion in Omaha, October 1996, based on their replies to the query in the previous issue of this newsletter.

Lee Baldwin
Leonard Bose
Tom Bowman
Leonard Buch
Fritz Buglewicz
Vaughn Butterbrodt
Richard Cabeen
Bill Cadola
Jimmie Campbell
Buster Canady
Pat Carrothers
Donald Chase
Billy Clifton
Bud Creek
Dick Crooks

Richard Doolittle
Norman Ellard
Joe Elmore
Russ Evans
Jack Gatewood
Ed Godlewski
Norman Goetz
Richard Hermans
Kenneth Jackels
Wayne Isaacson
Cliff Jackson
Charles Jones
Frederick Kemp
Medra Keyser
Wally Landon

Stephen Leazer
Virgil Lusk
John MacKenzie
Donald McClain
Joe Millenbaugh
Robert Mohr
Robert Moore
Harry Mullen
Loren Nuss
Miyuki Ohshita
Eugene Robarge
Ron Rogers
Fred Rokos
Kenneth Rowe
Arthur Schlusel

Duane Segrist
Samuel Silvers
Clifton Sonberg
James Spence
Harold Starnes
Gerald Stuart
Merlin Stevens
Jack Suggs
Maynard Tatelman
Charles Tedder
David Theurer
Carroll Wilhelm
Don Wilson
Alger Yaroch